

BOARD OF COMMISSIONERS  
PORT OF PALM BEACH DISTRICT  
Budget Workshop

- - -

Thursday, August 16, 2018

Port of Palm Beach  
One East 11th Street  
Riviera Beach, Florida

3:02 p.m. - 3:50 p.m.

- - -

ATTENDING:

Jean L. Enright, Chair  
Peyton W. McArthur, Vice Chair  
Katherine M. Waldron, Secretary/Treasurer  
Blair J. Ciklin, Commissioner  
Wayne M. Richards, Commissioner  
Manuel Almira, Executive Director  
Paul Zielinski, Deputy Director/CFO  
José R. Soler, Port Engineer  
Carl Baker, Director of Planning  
Ken Hern, Sr. Director, Seaport Operations  
and Security  
Jarra Kaczvara, Sr. Director, Business Development  
Venice Howard, District Clerk  
Aidy Alonzo, Communications Manager

1 BE IT REMEMBERED that the following Budget  
2 Workshop was had at Port of Palm Beach, One East 11th  
3 Street, Riviera Beach, Florida, on Thursday, August 16,  
4 2018, beginning at 3:02 p.m., with attendees as  
5 hereinabove noted, to wit:

6 - - -

7 VICE CHAIR McARTHUR: Madam Clerk, will you  
8 call the roll.

9 MS. HOWARD: Chair Jean Enright.

10 (No response.)

11 MS. HOWARD: Vice Chair Peyton McArthur.

12 VICE CHAIR McARTHUR: Here.

13 MS. HOWARD: Secretary/Treasurer Katherine  
14 Waldron.

15 MS. WALDRON: Here.

16 MS. HOWARD: Commissioner Wayne Richards.

17 COMMISSIONER RICHARDS: Here.

18 MS. HOWARD: Commissioner Blair Ciklin.

19 COMMISSIONER CIKLIN: Here.

20 MS. HOWARD: Executive Director Manuel  
21 Almira.

22 EXECUTIVE DIRECTOR ALMIRA: I'm here.

23 MS. HOWARD: Port Counsel Gregory Picken.

24 (No response.)

25 MS. HOWARD: We have a quorum.

1 VICE CHAIR McARTHUR: Thank you.

2 Would you stand for the Pledge of Allegiance.

3 (Pledge of Allegiance recited.)

4 VICE CHAIR McARTHUR: Mr. Almira, did you  
5 want Paul to go, or did you want to --

6 EXECUTIVE DIRECTOR ALMIRA: I'd like to  
7 present it, and I'll be asking the staff for questions  
8 and answers, of course.

9 Commissioners, good afternoon. We are  
10 entering our next year's budget, and this is our  
11 workshop. And as in years past, workshop, it's not  
12 exactly that. It's exchanging ideas and getting  
13 direction from the Board.

14 A little side note, for some reason this  
15 particular cycle has taken us into, let's just say some  
16 challenges. We've had changes up to the last minute,  
17 but we're confident that by September we will be  
18 bringing back a budget that we can go ahead and adopt  
19 for the following year. With that, if you can monitor  
20 your monitors, please, let us begin.

21 You have seen a couple of numbers, but these  
22 are the most updated numbers that we have gone through  
23 possibly as far back as an hour ago. We have seen a  
24 change in the budget adjustment on the net income. As  
25 provided was 2.171 million.

1           We made some adjustments. We reduced the  
2 water cost. And if anybody has a question, please ask,  
3 because we have the -- we hope to have the answer.  
4 We've also reduced the parking cost, and we actually  
5 have increased the general insurance. So therefore,  
6 the new revised net income goes up by -- up to  
7 2,359,000.

8           (Whereupon, Chair Enright took her seat on  
9 the dais.)

10           EXECUTIVE DIRECTOR ALMIRA: If we can go on  
11 to the next slide, this is a number that you have  
12 already seen. This is a number that we compared the  
13 2018 revised revenue re-forecast as compared to what we  
14 are going for next year. But just looking at the  
15 numbers, it's 18.4, and we're projecting to go or  
16 forecasting to go up to 19.04, so an increase of about  
17 \$600,000, which represents about a 3.2 percent  
18 increase.

19           On the revenue side, we are forecasting to go  
20 up to -- and this is expending more money than last  
21 year, so we are going from 9.4 up to 10.675, so  
22 almost -- it just glares at you, that 11.3 percent  
23 increase of \$1.2 million. We do have the responses,  
24 and we would like to go over that with you.

25           Next one.

1           Commissioners, this is the FY 2019 forecast  
2 by tenant. You can clearly see the difference between  
3 2018 as compared to 2019. We can go all the way down.  
4 Question immediately that pops up, at least in my mind,  
5 is where it says all others.

6           And that number of 339,000 has a significance  
7 and is so significant that I'd like to zero in on it.  
8 And for that, I'd like to turn it over to Paul so he  
9 can explain what that number is and how that number  
10 came about. We probably have forgotten, but, Paul, if  
11 you can.

12           MR. ZIELINSKI: In the first three months of  
13 2018, fiscal 2018, the Celebration was not here. We  
14 charged them 105,000 per month to cover some of our  
15 expenses, which was \$315,000. That was booked into  
16 other revenue in '18. Obviously, in '19 it's not going  
17 to be there, so in essence, if that \$315,000 was taken  
18 out of the equation, we would have about a \$900,000  
19 increase in revenue.

20           EXECUTIVE DIRECTOR ALMIRA: So that's 315  
21 minus 340. The other was essentially incidentals.

22           COMMISSIONER RICHARDS: Do you want us to ask  
23 as we go, or do you want to hit it and then we come  
24 back to it?

25           EXECUTIVE DIRECTOR ALMIRA: I'd like to hit

1 it and then we can come back to it, I mean if that's  
2 okay with the Board.

3 COMMISSIONER RICHARDS: Okay.

4 EXECUTIVE DIRECTOR ALMIRA: All right.

5 COMMISSIONER RICHARDS: That's good.

6 EXECUTIVE DIRECTOR ALMIRA: Next.

7 Commissioners, salary. In 2018 our number,  
8 our total was 3.59. We are projecting a five percent  
9 increase in salary to 3.7. And it's not only the five  
10 percent that gets the largest number here, but also  
11 keep in mind that FICA, FRS also play into this, and  
12 therefore, the total increase between 2018 versus 2019  
13 is \$191,000. That's at five percent.

14 CHAIR ENRIGHT: Mr. Almira, just one second.  
15 Go back and tell them what it would be at three  
16 percent.

17 EXECUTIVE DIRECTOR ALMIRA: Oh, yes.

18 CHAIR ENRIGHT: Because they need to know so  
19 they can make the decision --

20 EXECUTIVE DIRECTOR ALMIRA: Yes.

21 CHAIR ENRIGHT: -- which way they want to go.

22 EXECUTIVE DIRECTOR ALMIRA: Sure. At three  
23 percent, if we were to go from 2018 to 2019 at three  
24 percent, instead of seeing that number at 3.785, it  
25 would be 3.7, a difference of about --

1 COMMISSIONER RICHARDS: Eighty-five.

2 EXECUTIVE DIRECTOR ALMIRA: -- about 85,000.

3 So it's almost very small, albeit.

4 All right, and as we have done in the past,  
5 there are currently 14 employees that are under that  
6 \$2,000 minimum raise amount. If we were to adopt what  
7 we have done in the past, which is add an amount so  
8 that it equals \$2,000 into their salary, that will cost  
9 us four thousand five hundred and thirteen thousand --  
10 4,513, I'm sorry.

11 Carl.

12 Insurance. We currently paid 949,000. With  
13 the outstanding job of Klif, we are now going up to  
14 only six percent in a health premium increase, so that  
15 number, 949, goes up to 1,097 -- or 1 million,  
16 1.1 million.

17 The employee status change equals 88,000.  
18 Let me bring in Paul back so that he can explain what  
19 that 88,000 stands for.

20 MR. ZIELINSKI: During the course of the year  
21 there are employees that, as vacancies, employees will  
22 change from employee only to employee and spouse, from  
23 employee and spouse to employee and spouse and  
24 children. So there's a constant mix change.  
25 Obviously, the more people insured in the household,

1 the more costly the insurance is.

2 So based upon what we expended in '18 versus  
3 what's going to be expended in '19 and the changes,  
4 there's about \$88,000 worth of incremental expense that  
5 will happen. That 88,000 would have happened  
6 regardless of what insurance company we picked. It's  
7 just the fact that there are more people insuring  
8 families, and there's vacancies in '18 that didn't  
9 occur, and '19 includes a full complement for the full  
10 year.

11 COMMISSIONER CIKLIN: I've got a question. I  
12 mean if we wait till you're done and then start to ask  
13 some questions --

14 COMMISSIONER RICHARDS: Yes.

15 COMMISSIONER CIKLIN: -- I'm getting -- I'll  
16 get all screwed up.

17 COMMISSIONER RICHARDS: Same here.

18 EXECUTIVE DIRECTOR ALMIRA: Okay, fine.

19 COMMISSIONER CIKLIN: So let's not do that.  
20 So you've built in a five percent increase  
21 plus the health, which is going up to over a million  
22 dollars? Is that what you've done?

23 EXECUTIVE DIRECTOR ALMIRA: Yes. If you  
24 recall, Commissioners, we had budgeted over 12 percent  
25 for the health insurance. It came in at six.

1 Therefore, having that reduction and having the  
2 phenomenal year that we've been having for the last  
3 three years, this is a number that I came up with, with  
4 the assistance of our Chair, and we put a placeholder  
5 at five percent.

6 COMMISSIONER CIKLIN: Well, my only problem  
7 is that I see like '17 and '18, but I'm looking at '19  
8 projections, and I don't see anything that's jumping  
9 out at me saying, you know, we're going to make all  
10 this money next year. So now we're giving five  
11 percent, we're giving over a million dollars in health,  
12 so I mean I'm just saying that's --

13 EXECUTIVE DIRECTOR ALMIRA: If I may?

14 CHAIR ENRIGHT: Mr. Almira, exactly --

15 Thank you, Mr. Ciklin.

16 What's the difference in moneys when we talk  
17 about health insurance? Is it \$30,000 or 40 or what?  
18 What is the exact difference if we look at last year if  
19 we use --

20 EXECUTIVE DIRECTOR ALMIRA: For insurance?

21 CHAIR ENRIGHT: -- insurance? I mean --

22 EXECUTIVE DIRECTOR ALMIRA: It's just what  
23 you see up there.

24 CHAIR ENRIGHT: So the difference would be  
25 what, 60?

1 VICE CHAIR McARTHUR: 150,000.

2 CHAIR ENRIGHT: 148,000 is the difference in  
3 last year's insurance and this year?

4 EXECUTIVE DIRECTOR ALMIRA: Correct.

5 CHAIR ENRIGHT: Okay, and that's because of  
6 everything just normally going up.

7 EXECUTIVE DIRECTOR ALMIRA: Correct.

8 CHAIR ENRIGHT: So with that, there's nothing  
9 we can do. We're kind of like locked in --

10 EXECUTIVE DIRECTOR ALMIRA: Right.

11 CHAIR ENRIGHT: -- because my understanding  
12 is if we went to another insurance carrier, they might  
13 be a little lower, but then next year it's just:  
14 Gotcha. So is there any place -- we talked about this,  
15 where -- and I know Mr. Paul can probably come or we  
16 can probably kind of make the difference up somewhere  
17 in --

18 EXECUTIVE DIRECTOR ALMIRA: Yes.

19 CHAIR ENRIGHT: Okay. So I'm sorry.  
20 Katherine and --

21 COMMISSIONER WALDRON: Yes, I talked to Klif  
22 yesterday, and I did have a question about whether or  
23 not we've considered an opt-out option as a way of  
24 saving money.

25 EXECUTIVE DIRECTOR ALMIRA: Well, that would

1 be at the direction of the Board, if that's what they  
2 want. We were basically doing exactly what we did last  
3 year --

4 MS. WALDRON: Right.

5 EXECUTIVE DIRECTOR ALMIRA: -- and that's why  
6 we're having this workshop, to get ideas and direction  
7 as to which way would you like us to go.

8 CHAIR ENRIGHT: Well, I just want to say on  
9 that respect, they were looking at Cigna. My  
10 understanding --

11 Mr. Klif, you want to talk to us about this?  
12 And my understanding is that if we stay with United  
13 Healthcare, it might be a little bit more, but it's not  
14 really that significant more, maybe less than one  
15 percent, whatever --

16 MS. WALDRON: But --

17 CHAIR ENRIGHT: But then if we went back next  
18 year, they're going to catch us, so --

19 COMMISSIONER WALDRON: But I was talking  
20 about the opt-out option. So if a family member, like  
21 let's say I have three kids and one of my children is  
22 23 and has a job, he has his own insurance, then they  
23 can opt out. So the idea is that the employee gets  
24 \$1,000, but the Port saves -- I don't know, Klif, you  
25 said 18,000? Or it was just a swag, I guess. But the

1 Port saves money because we take one person off the  
2 insurance. That's what the opt-out option would be if  
3 we considered it. I mean --

4 EXECUTIVE DIRECTOR ALMIRA: In years past I  
5 think we have talked about this, but nothing ever  
6 concrete has ever come out, so --

7 CHAIR ENRIGHT: Mr. Klif, what would happen  
8 if we do it?

9 MR. GEHRING: Good afternoon. Klif Gehring,  
10 Gehring Insurance.

11 You could try an opt-out provision for the  
12 Port of Palm Beach if you wanted to, basically meaning,  
13 especially when it comes to dependent coverage, where  
14 you pay basically a stipend to the employee if they  
15 choose to opt out. It is -- we actually have a legal  
16 opinion from an employee benefits attorney who, you  
17 know, has it in writing where -- and we know it's done  
18 by a couple of other entities.

19 But there's caveats to it. One, if an  
20 employee opts out, they have to have other coverage  
21 that is minimal essential coverage that can't be an  
22 individual policy. So the Port would have to collect  
23 proof on that.

24 Number two, it would have to be put under  
25 your Section 125 Cafeteria Plan, just basically meaning

1 just a line that adds to your plan document that says  
2 you're adding this as an option to the employee.

3 And the last thing -- I'm sorry I didn't get  
4 into this at all prior, but I wanted to cover all the  
5 bases. There is an overall participation requirement  
6 with United Healthcare, overall, not even including  
7 valid waivers, where at least 50 percent of your group  
8 has to be enrolled, 50 percent of the overall  
9 employees, which probably shouldn't be a problem even  
10 if you did the opt-out, because you wouldn't have that  
11 many opting out because of how strong your employer  
12 contribution is.

13 So it's something that can be done. The IRS,  
14 according to this, says you can do it. It's just you  
15 just have to meet a few -- you have to be careful how  
16 you do it in meeting the criteria.

17 COMMISSIONER WALDRON: So what would you  
18 anticipate the savings per opt-out person being,  
19 approximately, if you have a guess?

20 MR. GEHRING: It does depend. It's -- the  
21 question that comes into it is -- well, to answer your  
22 question, it depends on the tier. If it's family  
23 coverage, if the dependents opt out for family coverage  
24 versus employee/child, versus employee/spouse, it's  
25 varying amounts.

1           And depending on the stipend you decide to  
2     give to the employee, it's going to vary based on that  
3     amount. But because of where your employer  
4     contribution is at, if some employees did opt out,  
5     there would be some savings there.

6           COMMISSIONER WALDRON: Like a dollar, more  
7     than a dollar? I mean what's --

8           MR. GEHRING: Oh, I'm sorry.

9           COMMISSIONER RICHARDS: Can't tell.

10          EXECUTIVE DIRECTOR ALMIRA: You can't tell.

11          MR. GEHRING: Yes, on the -- for instance, on  
12     the family coverage, it would be the amount of the  
13     employer/Port's contribution times 12. If the --  
14     there's one other thing I didn't mention to you. It  
15     could be -- to answer your question, it could be  
16     thousands of dollars.

17          MS. WALDRON: Okay.

18          MR. GEHRING: Could be thousands of dollars  
19     that they could save per year on an employee. I don't  
20     want to put an exact number on it because it depends.

21                 And the last item that I didn't mention is  
22     there's one other thing, which is qualifying events to  
23     coverage. So just to give you an example, an employee  
24     could decide to opt out. Say you give a \$1,000  
25     stipend. I'm just throwing a number out there. If the

1 employee goes off to the other employer's coverage, two  
2 months later that employee has, let's just say a  
3 divorce, which is one of the qualifying events, the  
4 employee is allowed to come back onto the plan, no  
5 questions asked. It's federal law.

6 So even once you give the employee that  
7 money, they can come back on, and then they would  
8 qualify again for the employer contribution. So it's  
9 little things that could happen. But overall, you  
10 could have savings if everything goes well.

11 CHAIR ENRIGHT: I need to recognize  
12 Mr. Ciklin and then Mr. Richards.

13 COMMISSIONER CIKLIN: Yes, I had spoken to  
14 Klif about this numerous times. And I think that he  
15 and Bea should get together, and I think that's  
16 something that we should definitely offer the  
17 employees.

18 If we have an employee that says that their  
19 husband works for, you know, the Sheriff's Department  
20 or Palm Beach County, they might have insurance  
21 comparable to ours. And if we can offer them, you  
22 know, 1,500 bucks or something like that, they might  
23 well say sure, I'm covered with the Sheriff's  
24 Department or I'm covered with Palm Beach County. So I  
25 think it's certainly something to look at. Maybe we'd

1 have two or three, maybe we'd have zero, but --

2 MS. WALDRON: I agree.

3 COMMISSIONER CIKLIN: -- I don't think  
4 there's any reason why we --

5 MS. WALDRON: It's a good way to save some  
6 money.

7 COMMISSIONER CIKLIN: Exactly.

8 CHAIR ENRIGHT: Commissioner Richards.

9 COMMISSIONER RICHARDS: I'm in full  
10 agreement. I haven't heard any downside. It seems  
11 like it's something we should have been doing or we  
12 should do now. Let's look into it.

13 EXECUTIVE DIRECTOR ALMIRA: I have a question  
14 of Klif.

15 MR. GEHRING: Yes.

16 EXECUTIVE DIRECTOR ALMIRA: If, like you  
17 said, if a person opts out --

18 MR. GEHRING: Yes.

19 EXECUTIVE DIRECTOR ALMIRA: -- three months,  
20 four months they come back or they want to come back  
21 in, there's no problem with that with United Health?

22 MR. GEHRING: No. In fact, United has to do  
23 it under --

24 EXECUTIVE DIRECTOR ALMIRA: So now it's a  
25 federal --

1 MS. WALDRON: But it's each year or so.

2 MR. GEHRING: It's a qualifying event. So if  
3 they experience a qualifying event, they can come back  
4 onto the plan.

5 EXECUTIVE DIRECTOR ALMIRA: The reason I  
6 bring that up is when I worked in Broward County, that  
7 was in place. You could opt out, which I did. And  
8 then six months later my wife's insurance was so poor  
9 that we decided to come back, and it just wasn't a very  
10 warm welcome kind of a deal. But still --

11 COMMISSIONER WALDRON: Well, when is a health  
12 care company ever a warm welcome?

13 EXECUTIVE DIRECTOR ALMIRA: Yes, I know.

14 CHAIR ENRIGHT: Commissioner McArthur.

15 VICE CHAIR McARTHUR: Klif, we could do this  
16 on a -- instead of giving somebody, if it was \$1,000 a  
17 year, we could do it per pay period too so there would  
18 be no loss to the Port if they did have a qualifying  
19 event after six months and came back in, because they  
20 would have only received that six months worth of the  
21 stipend.

22 But my question is --

23 MR. GEHRING: Correct.

24 VICE CHAIR McARTHUR: -- is this something we  
25 can really consider for this year? I mean you're

1 having your health fair in a few weeks. Is this  
2 something we consider this year, or is this something  
3 we need to direct you and Bea to look at and bring back  
4 a proposal for next year? I mean we don't want to rush  
5 into it and not do it right.

6 MR. GEHRING: That would be a question more  
7 for the Port staff. I know one question was asked is  
8 how many employees might be interested in that,  
9 depending on what the amount is.

10 And then one of the caveats is the other  
11 coverage has to be other minimal essential coverage, so  
12 HR would have to collect that proof. And it's not just  
13 a health plan, it has to be a non-individual health  
14 plan. So it couldn't just be somebody going off  
15 getting an individual policy. It would have to  
16 actually be through the spouse's employer.

17 And that employer's plan, we would have to  
18 get the documentation on that employer's plan, which is  
19 easy enough to do, and then verify that it meets  
20 minimum essential coverage. Otherwise, it's -- there's  
21 other ramifications to that if you don't --

22 VICE CHAIR McARTHUR: And before we were to  
23 adopt a program, we're really going to have to educate  
24 our employees as to what it means and what their  
25 options are. This isn't the kind of thing you explain

1 do you want it or don't you want it.

2 CHAIR ENRIGHT: Right.

3 Mr. Zielinski.

4 MR. ZIELINSKI: What I'd like to point out is  
5 under our current plan, people can change their status  
6 anytime during the year. So if I'm married and I have  
7 children and my wife gets a job that's better, I  
8 might -- I could change right then and there.

9 So I think, and I'm asking Klif, if we  
10 approve this, go into this study, determine that we  
11 want to do an opt-out program, we could implement it at  
12 any time during the year with the current policy we  
13 have by just having people move from married with  
14 family to single?

15 MR. GEHRING: The opt-out provision would  
16 make more sense to do it at renewal time as opposed to  
17 in the middle of the year. It'd make more sense. But  
18 because of the fact that you have to put it under your  
19 Section 125 plan, which is your pretax benefit, so  
20 after getting the legal opinion, that's how you would  
21 want to do it. So renewal time would be the time to do  
22 it, either this renewal or next renewal.

23 And there is a little employee education, to  
24 Peyton's point, to let them know it's totally an  
25 option, it's not something that they have to do. And

1 then the employee would have to go look at their other  
2 employer's benefits through their spouse, determine --  
3 probably need some help determining, some would and  
4 some wouldn't -- whether it's minimum essential  
5 coverage.

6 And then based on that, and the logistics of  
7 that and then changing your plan document, whether  
8 you'd want to do that this year or consider it with  
9 more preparation next year to do it, but it's not  
10 impossible either way.

11 COMMISSIONER CIKLIN: Right. But we have the  
12 health fair. I mean obviously, you know, Bea's going  
13 to sit down, there's only 50 employees, so she'll  
14 basically explain it to them. And if they have any  
15 interest at all in doing that, say, oh, yes, my husband  
16 works for the Sheriff's Department, they would have to  
17 come back and show us that they're covered. We're not  
18 going to say, okay, you're out.

19 MR. GEHRING: Right.

20 COMMISSIONER CIKLIN: So they're going to  
21 come back with the documents from their spouse or  
22 whatever. And then we'll check it out, and then if it  
23 all adds up, then we could do it. But we're not just  
24 going to take their word for it. No offense, but --

25 MR. GEHRING: Right.

1                   COMMISSIONER CIKLIN:  -- you know, so I think  
2     it would work.

3                   MS. WALDRON:  Yes, I think we could do it  
4     this year.  We only have, as you pointed out, 50  
5     employees, so --

6                   CHAIR ENRIGHT:  I guess my question is what  
7     Mr. Paul just said a second ago.  He was saying we  
8     already -- at any time that someone can just come and  
9     say, hey, I kicked my husband out, he's not on my  
10    policy anymore, or my wife, or whatever it is, whatever  
11    the situation is.  And then if that be the case, the  
12    Port then would automatically -- am I correct -- save  
13    money by that person not being on the policy if you  
14    separate or divorce or whatever?  Am I correct?

15                  MR. GEHRING:  If the employee leaves, if  
16    the --

17                  CHAIR ENRIGHT:  Let's say if I have my  
18    husband and myself --

19                  MR. GEHRING:  Yes.

20                  CHAIR ENRIGHT:  -- and hey, we split up, so  
21    now it's just me.  So in essence, wouldn't the Port  
22    automatically save money just by that?

23                  MR. GEHRING:  If the husband came off of the  
24    Port's plan?

25                  CHAIR ENRIGHT:  Right.

1 MR. GEHRING: Yes.

2 CHAIR ENRIGHT: So my question is we already  
3 have something similar to that in place. What would be  
4 the difference? Do you understand what I'm saying, and  
5 we opting to do this, that if he just leaves, then so  
6 the Port is paying less money now because it's just one  
7 Jean now instead of two Jeans, instead of me going into  
8 the opt-out stuff.

9 MR. GEHRING: Right.

10 CHAIR ENRIGHT: What's the difference?

11 MR. GEHRING: The stipend offer. The  
12 employees --

13 CHAIR ENRIGHT: The stipend to offer me.

14 MR. GEHRING: Right.

15 MS. WALDRON: The employees would get the  
16 money, 1,000 or whatever.

17 CHAIR ENRIGHT: The employees would get the  
18 money.

19 MS. WALDRON: Right.

20 MR. GEHRING: Now, the question comes in  
21 hand --

22 CHAIR ENRIGHT: But what would the Port say?

23 MR. GEHRING: Right. And the question comes  
24 in hand on that point. In the legal opinion, it says  
25 to do exactly what Peyton recommended, if you did it.

1 Don't give a lump sum; do it over a pay period. If you  
2 do that, is that enough of an incentive, if the  
3 employee looks at your contribution, looks at the great  
4 plan that you have, which you do have, to your  
5 credit -- is it enough of an incentive for them to take  
6 that per paycheck to go on their plan?

7 I'm not sure how much participation you'd  
8 have in that. But if you even had two or three people  
9 do it, there would be some savings there if they stayed  
10 with it over the year and didn't come back with a  
11 qualifying event, so --

12 CHAIR ENRIGHT: So I guess my thinking is  
13 because there's so many pieces, I think that I would  
14 think that maybe we need to take a good look at it.

15 Mr. --

16 COMMISSIONER RICHARDS: Real quick. I don't  
17 know if we need to beat up every --

18 CHAIR ENRIGHT: Right, yes.

19 COMMISSIONER RICHARDS: -- all of this here.  
20 If we want to do it, let's ask staff to please make it  
21 happen, if possible. We don't have to work everything  
22 out here today.

23 CHAIR ENRIGHT: Okay.

24 COMMISSIONER RICHARDS: Let's move on.

25 COMMISSIONER CIKLIN: At the health fair,

1 that's perfect. You sit down. You say: Do you have a  
2 husband that works for --

3 COMMISSIONER RICHARDS: Is it our general  
4 desire to do this?

5 COMMISSIONER CIKLIN: Yes.

6 COMMISSIONER RICHARDS: I think I'm hearing  
7 yes, Madam Chair.

8 CHAIR ENRIGHT: Yes, I have no problem with  
9 it. I would just like to take a little bit more time  
10 to have the staff to go over it, you know, not just  
11 rush into it overnight. I mean I know -- we have to  
12 make a decision today, or at the next meeting we will  
13 verify everything?

14 VICE CHAIR McARTHUR: Madam Chair.

15 CHAIR ENRIGHT: Right.

16 VICE CHAIR McARTHUR: And Klif, our health  
17 plan, the changes go into effect on October 1st.

18 MR. GEHRING: October 1st.

19 VICE CHAIR McARTHUR: So that doesn't -- and  
20 when is the health fair?

21 MR. GEHRING: The health fair is next week  
22 on -- I'm sorry, two weeks from today.

23 VICE CHAIR McARTHUR: So that's the 28th,  
24 so --

25 MR. GEHRING: Yes.

1 VICE CHAIR McARTHUR: -- we -- it'd be tight,  
2 but it could be done.

3 COMMISSIONER CIKLIN: Let's give it a shot.

4 CHAIR ENRIGHT: The 28th? That's not two  
5 weeks from today.

6 VICE CHAIR McARTHUR: It is. Trust me.

7 CHAIR ENRIGHT: Because today is Thursday.

8 VICE CHAIR McARTHUR: Yes, you're right.

9 CHAIR ENRIGHT: That's the 30th; that's the  
10 30th.

11 MR. GEHRING: Right. I believe it's the  
12 30th.

13 CHAIR ENRIGHT: Two weeks is the 30th.

14 COMMISSIONER RICHARDS: What are you talking  
15 about?

16 CHAIR ENRIGHT: That two weeks from today is  
17 the 30th.

18 MR. GEHRING: It's the Thursday right  
19 before -- Thursday before Labor Day, August 30th.

20 EXECUTIVE DIRECTOR ALMIRA: Can I just add  
21 one more thing real quick?

22 CHAIR ENRIGHT: Yes.

23 EXECUTIVE DIRECTOR ALMIRA: If you put the  
24 math to it, a family plan at 1,097,000 is about 20,  
25 21,000, 22,000 per month, okay? That's for a family.

1 Now, for a family member here at the Port, that's how  
2 much we pay as a Port. The question that's going to be  
3 among us is how much of a stipend are you willing to  
4 put up and how much are you going to be saving?

5 MR. GEHRING: I was about to get to that next  
6 too. That would have to be decided upon.

7 EXECUTIVE DIRECTOR ALMIRA: Yes. So we can  
8 work on it, and we'll come back to you during the --

9 COMMISSIONER CIKLIN: Yes.

10 COMMISSIONER WALDRON: Okay. That'll be  
11 great. Thank you.

12 EXECUTIVE DIRECTOR ALMIRA: All right?

13 COMMISSIONER CIKLIN: Okay.

14 CHAIR ENRIGHT: So you'll come back to us at  
15 the next meeting.

16 EXECUTIVE DIRECTOR ALMIRA: I'm sorry?

17 CHAIR ENRIGHT: You will come back to us  
18 before the next meeting?

19 EXECUTIVE DIRECTOR ALMIRA: Yes, during  
20 the -- what is it called, the festival?

21 CHAIR ENRIGHT: Workshop? Workshop, the  
22 28th? So you'll get back with us. We will ultimately  
23 have to make the decision and how much money.

24 EXECUTIVE DIRECTOR ALMIRA: What we'd like to  
25 do is as we start finding all these numbers, I will

1 distribute and everybody will have it.

2 CHAIR ENRIGHT: Thank you, Mr. Klif; thank  
3 you very much.

4 MR. GEHRING: Thank you.

5 EXECUTIVE DIRECTOR ALMIRA: Proud Seminole.

6 And Commissioners, of course, we baked in or  
7 we put down \$150,000 for legal fees, but this amount  
8 does not include the possible litigation associated  
9 with Berth 17. So here is where, again, we need  
10 direction. Obviously, we're going to have to put a lot  
11 more, but we want to get an idea of what the pleasure  
12 is of the Board.

13 Now, is there anything else in there? Yes.  
14 Here's the -- you had asked, Madam Chair, where can we  
15 get the money, and --

16 CHAIR ENRIGHT: Right.

17 EXECUTIVE DIRECTOR ALMIRA: -- Commissioner  
18 Richards has hit me over the head yesterday over, you  
19 know, how can it be this small and yet expense is going  
20 up.

21 COMMISSIONER RICHARDS: Small increase in  
22 revenue, but expenses are so high.

23 EXECUTIVE DIRECTOR ALMIRA: Right, right.  
24 The total expense increase of 2,300,000 breaks out as  
25 you see it there. Cruise related is 625,000. We'll

1 get into that in a second. Employee expense, here  
2 again, it's at five percent. Insurance went up  
3 160,000, Business Development went up by 80,000, and  
4 the security software, 60,000. And all others equal to  
5 75,000.

6 Next line, please.

7 So the cruise related items, revenue-wise  
8 this is going to tap your memory. And I'd really like  
9 you to pay attention to Mr. Zielinski, because if you  
10 recall, we brought this to you about a year and a half  
11 ago, maybe two years.

12 MR. ZIELINSKI: Just about a year and a half.

13 EXECUTIVE DIRECTOR ALMIRA: And you'll see --  
14 it's a happy ending here, by the way. You'll see in a  
15 minute why, while 2019 may be low, hang onto your hats  
16 for 2020.

17 MR. ZIELINSKI: When the second cruise ship  
18 came to the Port of Palm Beach, when the cruise line  
19 came to the Port of Palm Beach and wanted to bring a  
20 second cruise ship in, the question that was raised was  
21 is the Port willing to assist us as we try to build the  
22 clientele to meet our business plan, which was about a  
23 60 percent capacity.

24 What was presented to the Board at that time  
25 is in a folder that is in front of you, which shows the

1 analysis of two ships versus one ship and the  
2 assumptions. And I will ask you to turn to the last  
3 page in that analysis where it lists the differential  
4 in revenue between one ship and two ships. And if you  
5 notice, in the first year the difference is very  
6 minimal of about \$130,000.

7 In the second year I believe it shows about  
8 \$640,000. Those are the two years that we committed to  
9 the ship, the Board committed to the ship that we would  
10 only make enough money to cover our incremental  
11 expenses, and that we would work with them and partner  
12 with them to help them build the clientele.

13 If I ask you now to look at year three when  
14 those marketing incentives disappear out of the  
15 contract, next year the 600,000 increases to  
16 2.5 million, and it goes 2.5 million for the next eight  
17 years of the contract, with an overall benefit of that  
18 second ship of approximately \$22 million.

19 So what's happening this year is exactly what  
20 was planned, what was expected. We are generating  
21 about \$625,000 of incremental revenue.

22 If you allow me to move on, I'll show you how  
23 we spent it.

24 Carl.

25 We've increased security by 425 to cover the

1 second day. Maintenance has increased by about  
2 \$100,000, since most of it now needs to be done at  
3 night, we do not have an off day to do it. We've  
4 estimated water will go up by about \$100,000, and  
5 that's included in their revenue. So we've got a net  
6 increase of about \$625,000, roughly. Now, please  
7 excuse me, these are rough numbers, 10,000, 15,000  
8 either way.

9 But the concept of breaking even on that  
10 second ship is being held to in the 2019 budget. You  
11 ask where we're going. In 2020, that \$600,000 of  
12 additional revenue will become 2.5 million as the  
13 marketing incentives disappear and the parking  
14 incentives disappear from that contract.

15 COMMISSIONER WALDRON: I have a question.

16 CHAIR ENRIGHT: Go on.

17 MS. WALDRON: Your assumption is 65 percent  
18 capacity?

19 MR. ZIELINSKI: They provided a business  
20 plan. It's at 65 percent capacity --

21 COMMISSIONER WALDRON: What has it actually  
22 been at recently?

23 MR. ZIELINSKI: I don't believe it's there  
24 yet. I do believe it's building. Anybody got any  
25 idea?

1 MR. HERN: Building on weekends, but the  
2 during the week timeframe is where they still need some  
3 work.

4 EXECUTIVE DIRECTOR ALMIRA: That's something  
5 I'd like to bring back to you during our --

6 MS. WALDRON: Okay.

7 EXECUTIVE DIRECTOR ALMIRA: Yes, because I  
8 sort of wonder myself. And I keep seeing numbers, as  
9 Ken suggests or says, very high numbers during the  
10 weekend, but during the week it's kind of --

11 COMMISSIONER WALDRON: Is that part of it  
12 because it's the summer, I assume?

13 EXECUTIVE DIRECTOR ALMIRA: Possibly.

14 COMMISSIONER WALDRON: But are they seeing  
15 they're going to hit 65 percent, or what do they say?

16 MR. ZIELINSKI: Their proposal came in at 70.  
17 We chose to present to you 65 to be conservative.

18 MS. WALDRON: Okay, thank you.

19 MR. ZIELINSKI: So that's their objective.  
20 So we're on -- I mean I understand the concern about  
21 2019, but it is what we expected. 2020 is when we're  
22 going to see it.

23 COMMISSIONER CIKLIN: Jean.

24 CHAIR ENRIGHT: Mr. Ciklin.

25 COMMISSIONER CIKLIN: So the first year we're

1 basically losing 5,000 on the second ship. What  
2 happens if, you know, they come back and say, gee, it's  
3 just not working, you know, we're pulling out of here?  
4 Then we're really screwed.

5 EXECUTIVE DIRECTOR ALMIRA: Well, okay --

6 CHAIR ENRIGHT: Mr. --

7 EXECUTIVE DIRECTOR ALMIRA: Sure.

8 Contractually, there are contractual obligations. But  
9 immediately you'll see those expenses literally  
10 disappearing overnight, the security, the maintenance,  
11 the water.

12 COMMISSIONER CIKLIN: And the revenue too.

13 EXECUTIVE DIRECTOR ALMIRA: Yes.

14 MR. ZIELINSKI: Well, there really isn't a  
15 lot of revenue from the ship in there, so the wash  
16 that's in here will disappear. Now, next year we won't  
17 have it. But to Mr. Almira's point, the contract they  
18 have is not either one or two ships. It's for two  
19 ships. If they choose to pull either one out, we're  
20 back at the negotiating table.

21 COMMISSIONER CIKLIN: All right.

22 MR. ZIELINSKI: Whatever that means.

23 CHAIR ENRIGHT: Mr. Richards, you have a  
24 question.

25 COMMISSIONER RICHARDS: He said whatever that

1 means. That's it, okay? We're dealing with 2019 now.  
2 That's where we are.

3 EXECUTIVE DIRECTOR ALMIRA: Yes.

4 COMMISSIONER RICHARDS: That's the bottom  
5 line.

6 EXECUTIVE DIRECTOR ALMIRA: Perhaps it's best  
7 if I provide an editorial, if I can, and that is plenty  
8 of ports out there would love to see that ship in their  
9 ports, particularly on the west coast of Florida.  
10 Let's do what we can to keep them here, ready to, you  
11 know, generate revenues for us, not only in the Port,  
12 but also -- not only in the ship, but also the parking.  
13 It's good; it's good to have them both here.

14 CHAIR ENRIGHT: So back to the question. The  
15 \$1,200,000, so you're saying that we will eventually  
16 recoup that from the cruise line in '19?

17 MR. ZIELINSKI: What I'm saying, this year we  
18 are breaking even on the second ship --

19 CHAIR ENRIGHT: Okay.

20 MR. ZIELINSKI: -- which was intended. Next  
21 year we will make \$2 million from the cruise ship. If  
22 their business plan is met, that's what the intentions  
23 are.

24 CHAIR ENRIGHT: And that is where we will  
25 make the difference up, the \$1,200,000, because you

1 added the salaries and the insurances. So we'll wash  
2 out, hopefully have a profit from there of \$800,000,  
3 give or take. Am I correct? Am I --

4 MR. ZIELINSKI: In this --

5 COMMISSIONER RICHARDS: Well --

6 CHAIR ENRIGHT: Well, give or take. I'm  
7 just -- you wanted to know where we were going to get  
8 the funds for the -- whoever. The 1,200,000. So you  
9 were trying to tell us where the money would come from.

10 EXECUTIVE DIRECTOR ALMIRA: There's the  
11 potential on that point.

12 CHAIR ENRIGHT: Okay, okay. Thank you.

13 Any other questions, Commissioners, on this?  
14 Yes?

15 COMMISSIONER RICHARDS: Yes. Well, yes.

16 EXECUTIVE DIRECTOR ALMIRA: You want us to go  
17 back in the slides?

18 COMMISSIONER RICHARDS: Well, no, I'm looking  
19 at the proposed budget, so --

20 EXECUTIVE DIRECTOR ALMIRA: Okay.

21 COMMISSIONER RICHARDS: Wharfage and dockage  
22 going down 2.4, a quarter of a million dollars, why is  
23 that?

24 EXECUTIVE DIRECTOR ALMIRA: Going down?

25 MR. ZIELINSKI: \$240,000.

1           COMMISSIONER RICHARDS: Well, wharfage for  
2 fiscal year '19 versus the '18 revised shows 63,000  
3 difference, and then dockage, 183,000.

4           MS. KACZWARA: I can answer that.

5           EXECUTIVE DIRECTOR ALMIRA: Please.

6           If you don't mind, may I have Jarra --

7           MS. KACZWARA: Commissioner, part of the  
8 reason is that the FY 19 is against the revised FY 18.  
9 Original budget for Florida Sugar and Molasses, both  
10 molasses and sugar was higher. And that came directly  
11 from them. Mike Zally gave us what he felt they would  
12 bring in, and they just haven't hit those numbers this  
13 year. So when we did the re-forecast, we took that  
14 into consideration, looking back over the prior months  
15 in this fiscal year when we did our re-forecast.

16          COMMISSIONER RICHARDS: So you -- in the  
17 re-forecast you lowered --

18          COMMISSIONER CIKLIN: Is that dockage?

19          MS. KACZWARA: So we haven't seen as many  
20 vessels or as much cargo, and we're anticipating that  
21 for '19 as well. So what we re-forecasted, we're  
22 planning that some of that will hold flat, but we're  
23 also planning a decrease over what was originally  
24 planned for '18.

25          COMMISSIONER RICHARDS: So going forward --

1 MS. KACZWARA: And I'm sorry, but one more  
2 thing. We have a similar situation with T. Parker  
3 Host. We have a decrease of almost \$200,000 with them  
4 because of the Seven Star vessels, the yacht vessels.  
5 They're really low right now. They haven't brought as  
6 many in. And we have a meeting coming up with them  
7 soon.

8 COMMISSIONER RICHARDS: So Mike Zally gave  
9 you numbers forecasting going forward that are lower  
10 than your re-forecast '18, hence the --

11 MS. KACZWARA: I'm sorry, can you say that  
12 again?

13 COMMISSIONER RICHARDS: Did Mike Zally give  
14 you projected numbers for '19 that are lower than the  
15 '18 re-forecast?

16 MS. KACZWARA: That were lower than '18  
17 actual, yes, sir.

18 COMMISSIONER RICHARDS: And what percentage?  
19 Is that half of this? Is it most of it? Is this  
20 mostly it?

21 MS. KACZWARA: In terms of -- well, I can  
22 tell you that the decrease from Florida Sugar and  
23 Molasses is 268,000.

24 COMMISSIONER RICHARDS: That's it.

25 MS. KACZWARA: And the Seven Star vessels is

1 178,000.

2 EXECUTIVE DIRECTOR ALMIRA: Yes, that's up  
3 there, isn't it?

4 COMMISSIONER RICHARDS: That's it right  
5 there. Yes, that number, it just jumps out at you.  
6 Okay, thank you.

7 MS. KACZWARA: You're welcome.

8 COMMISSIONER CIKLIN: Does the Seven Star  
9 have a minimum guarantee?

10 MS. KACZWARA: They do not. And they don't  
11 have an agreement with us, in fact.

12 COMMISSIONER RICHARDS: The tariff?

13 MS. KACZWARA: Correct.

14 EXECUTIVE DIRECTOR ALMIRA: And if I may, I  
15 want to jump into that. That has been an ongoing  
16 difficulty with Seven Star. They are of the opinion  
17 that they have a berthing guarantee here. There was a  
18 letter sent out by a former employee, an engineer when  
19 he was acting, and we still don't know where that  
20 letter came from.

21 But nevertheless, we keep going back to them  
22 saying: We can give you a berthing guarantee if we get  
23 into a long-term contract and if you guarantee. No, we  
24 have a berthing contract. So what we're hoping to do  
25 is once '17 is completed and then we can start shifting

1 the smaller vessels, then we'll go at it again and see  
2 if we can accomplish this, a longer term contract. But  
3 it's tough to --

4 COMMISSIONER CIKLIN: I mean the Board never  
5 approved any contract for Seven Star, I don't believe.

6 EXECUTIVE DIRECTOR ALMIRA: That's what we  
7 keep going back to them: No, you do not. We don't  
8 have anything in writing from them.

9 COMMISSIONER CIKLIN: So they've got a letter  
10 that says they've got something? That's kind of  
11 irrelevant, I mean, so --

12 MS. KACZWARA: Greg rescinded that letter.

13 EXECUTIVE DIRECTOR ALMIRA: That's right,  
14 Greg rescinded the letter. He notified them that this  
15 letter had no -- still has no validity, let's call it  
16 that.

17 COMMISSIONER CIKLIN: Right.

18 EXECUTIVE DIRECTOR ALMIRA: And they are  
19 stubborn. And you, Commissioners Richards, and I have  
20 been in the car one day when we had -- not he and I,  
21 but we had an argument with Seven Star demanding to  
22 come in and kicking out -- I forget who it was at the  
23 time --

24 MR. HERN: Monarch Vessels.

25 EXECUTIVE DIRECTOR ALMIRA: Monarch, right.

1 So literally, I know that Ken was getting it left and  
2 right, and that ship, that Summer Star ship had to go  
3 down to Port Everglades. And once again, we look at  
4 them and say: You don't have an agreement with us.  
5 Why are you -- No, we do. We have this letter.

6 MR. HERN: They're not too happy with me.

7 COMMISSIONER CIKLIN: Well, that's -- just  
8 blame it on us. I mean, you know, the revenue is  
9 \$53,000 for 2019. I mean that doesn't cut it.

10 EXECUTIVE DIRECTOR ALMIRA: All right, so  
11 from our end, that's our presentation. Obviously,  
12 we've had some --

13 VICE CHAIR McARTHUR: Madam Chair.

14 CHAIR ENRIGHT: Commissioner McArthur.

15 VICE CHAIR McARTHUR: Two things. If you go  
16 back to your first slide, what is the \$20,000 reduced  
17 parking cost?

18 MR. ZIELINSKI: I was -- there are four  
19 positions that we retained from Palm Beach Parking that  
20 we pay an hourly rate for to assist us in traffic  
21 control. During a negotiation with them, we were able  
22 to get -- we used to have two positions on the west  
23 side of U.S. 1 every day. We now have two positions on  
24 the west side of U.S. 1 four times a week. They're  
25 covering it with their person three times a week. That

1 negotiation is about a \$20,000 savings to the Port.

2 VICE CHAIR McARTHUR: Thank you. And earlier  
3 Mr. Almira mentioned our legal fees that we expect to  
4 be much higher next year. I think we need to include  
5 those in the budget just to make the point that we will  
6 have adequate legal representation to meet any  
7 challenge. I might want to ask Mr. Bicknell if he  
8 might have a number in mind. I would say we at least  
9 need to double it, if not triple it. Hopefully, we  
10 won't use it --

11 EXECUTIVE DIRECTOR ALMIRA: We hope.

12 VICE CHAIR McARTHUR: -- but we have to be  
13 prepared --

14 EXECUTIVE DIRECTOR ALMIRA: Correct.

15 VICE CHAIR McARTHUR: -- to have adequate  
16 representation for the Port for the challenges that are  
17 coming.

18 COMMISSIONER RICHARDS: I agree with that.

19 CHAIR ENRIGHT: Any other questions?

20 MS. WALDRON: I do too.

21 EXECUTIVE DIRECTOR ALMIRA: Is that something  
22 we can do in the next meeting?

23 CHAIR ENRIGHT: Also, I think that --

24 EXECUTIVE DIRECTOR ALMIRA: In other words,  
25 the special session.

1 CHAIR ENRIGHT: Okay. Also, I think that we  
2 need to look forward and think about Peanut Island.  
3 Although we make repairs to Peanut Island, there's  
4 nothing in our budget. I mean I think we should have  
5 some number or something there, because now we're  
6 doing, what, termite treatment or whatever. It might  
7 be 1,000 or 2,000 or whatever, but it's still --

8 EXECUTIVE DIRECTOR ALMIRA: It's more.

9 CHAIR ENRIGHT: -- money that has to come  
10 from someplace. So while we're thinking about this  
11 budget, that's an unforeseen something, and now we'll  
12 pay, what, \$2,000? Where are we getting the \$2,000  
13 from?

14 MS. WALDRON: Was that already included in  
15 the budget?

16 CHAIR ENRIGHT: No, it's not.

17 MS. WALDRON: That was not included in the  
18 budget already?

19 CHAIR ENRIGHT: No, no.

20 EXECUTIVE DIRECTOR ALMIRA: No.

21 CHAIR ENRIGHT: And we're going to pay, what,  
22 \$2,000 for extermination or something over there, or  
23 whatever it is?

24 MR. HERN: A little higher than that.

25 CHAIR ENRIGHT: Whatever it is.

1 EXECUTIVE DIRECTOR ALMIRA: No, no, no, what  
2 I'm saying is it's coming up, it's being discussed in  
3 our last agenda.

4 CHAIR ENRIGHT: Right, it's on there, but --

5 EXECUTIVE DIRECTOR ALMIRA: Right.

6 CHAIR ENRIGHT: -- the thing is we need to --

7 EXECUTIVE DIRECTOR ALMIRA: Once we discuss  
8 that, then we'll have a number.

9 CHAIR ENRIGHT: Right.

10 EXECUTIVE DIRECTOR ALMIRA: And then we'll  
11 plug it into our budget. Now, Ms. Karen Marcus is also  
12 going to be here today, and she has -- she wants to  
13 recap and provide a summary of what's happened. So  
14 again, perhaps it's best just to wait until the last  
15 agenda item, and we'll get a clearer picture as to  
16 which way we're going.

17 CHAIR ENRIGHT: And so Mr. Ciklin.

18 COMMISSIONER CIKLIN: Yes, I think on the  
19 salary increase, I had just assumed that it was going  
20 to be a three percent. Maybe it's my foolishness that  
21 I didn't find this five percent number anywhere.

22 But I am -- unfortunately, you know, 2019  
23 doesn't look anywhere like '18 or '17 to me, so even  
24 though I love the employees, but after paying the  
25 increased health, I don't see how it would be prudent

1 to also give a five percent. I think three is  
2 generous. I don't know what the County's doing, but  
3 most of the municipalities or the School Board,  
4 et cetera, are three or lower. So that's just my  
5 feeling. I mean it's not like we're having a windfall  
6 next year.

7 And I think actually our net income, because  
8 of the attorneys' fees for the litigation that's coming  
9 up, is going to be a lot less than what we're showing,  
10 so that's -- I'd just like to be conservative. And  
11 when we make a lot of money, it's one thing, but I  
12 think next year is not going to be a banner year.

13 CHAIR ENRIGHT: Commissioner Ciklin -- not  
14 Ciklin. Commissioner Richards.

15 Thank you very much.

16 COMMISSIONER RICHARDS: It looks as though,  
17 obviously, we'll modify a few things, but it looks like  
18 we're still planning to come in over 2 million. Is  
19 that correct?

20 EXECUTIVE DIRECTOR ALMIRA: That is correct.

21 COMMISSIONER RICHARDS: We're going to pay  
22 our employees. I fully support the five percent.

23 MS. WALDRON: I agree. I think five  
24 percent --

25 COMMISSIONER RICHARDS: They're the most

1 important asset we have, so we're going to take care of  
2 them.

3 CHAIR ENRIGHT: Well, I just want to say that  
4 I recommended the five percent because I know that when  
5 I first arrived years ago, they used to get five  
6 percent. I mean that was before your time, Mr. Almira.  
7 But -- and there are other little incentives and other  
8 little perks. And also, that was why I felt  
9 comfortable that you can find the difference. I think  
10 the difference was -- what you told me, 80?

11 EXECUTIVE DIRECTOR ALMIRA: About 30, yes,  
12 something --

13 CHAIR ENRIGHT: What was the difference in  
14 five -- what's the difference in five and three,  
15 30,000?

16 EXECUTIVE DIRECTOR ALMIRA: It's about  
17 80,000.

18 CHAIR ENRIGHT: It's 80, 80 plus. And I just  
19 felt comfortable, but it depends on my fellow  
20 Commissioners. But like I said before, I've seen  
21 higher than that, and then later on, we don't know what  
22 happens. We're thinking positive, and if our  
23 projections are right, and Mr. Paul has hit it on the  
24 nail every year, and I feel confident that we would  
25 continue to do well. I just supported the five

1 percent, and that was what I had recommended, so -- but  
2 I'm not the only person here, and I hope that my fellow  
3 Commissioners will vote in favor of the five percent.  
4 I need a motion.

5 MS. WALDRON: You want --

6 COMMISSIONER CIKLIN: It's a workshop.

7 CHAIR ENRIGHT: I would like for us to vote.  
8 It's a workshop, okay.

9 VICE CHAIR McARTHUR: There's a consensus.

10 MS. WALDRON: But I think there's a  
11 consensus --

12 VICE CHAIR McARTHUR: I also support the five  
13 percent.

14 MS. WALDRON: -- for five percent.

15 CHAIR ENRIGHT: Because we're talking about  
16 this amount of money, so we have a consensus.

17 VICE CHAIR McARTHUR: We didn't actually give  
18 him a number or a percentage on the legal fees. Do we  
19 need to do that?

20 COMMISSIONER WALDRON: I thought we said  
21 three.

22 VICE CHAIR McARTHUR: Well, I suggested  
23 three, but I don't know.

24 MS. WALDRON: We were going to talk about it  
25 in the --

1 EXECUTIVE DIRECTOR ALMIRA: That was my  
2 question: Can we talk about it in the following  
3 meeting?

4 COMMISSIONER WALDRON: In the executive  
5 session.

6 EXECUTIVE DIRECTOR ALMIRA: I don't know the  
7 answer to that.

8 VICE CHAIR McARTHUR: I don't think so. It's  
9 not -- well, I don't know.

10 COMMISSIONER RICHARDS: It's litigation  
11 related. Mr. Bicknell --

12 VICE CHAIR McARTHUR: Yes.

13 COMMISSIONER RICHARDS: -- can we discuss it  
14 at the executive session, the amount of moneys? He's  
15 saying yes, we can.

16 CHAIR ENRIGHT: Okay. Any other questions  
17 and comments?

18 VICE CHAIR McARTHUR: No.

19 CHAIR ENRIGHT: Commissioners, I don't speak  
20 for all of you, but I just thought it was a good idea,  
21 and I'm glad that you supported me on that effort.  
22 Thank you.

23 I guess we're adjourned. We have a little  
24 time. Any other comments from the public first?  
25 Public comments? So there are no comments, we're going

1 to adjourn and then the work session.

2 (Whereupon, at 3:50 p.m., the proceedings  
3 were concluded.)

4

5

C E R T I F I C A T E

6

7

8 THE STATE OF FLORIDA )

)

9 COUNTY OF PALM BEACH )

10

11

12 I, Susan S. Kruger, do hereby certify that  
13 I was authorized to and did report the foregoing  
14 proceedings at the time and place herein stated, and  
15 that the foregoing pages comprise a true and correct  
16 transcription of my stenotype notes taken during the  
17 proceedings.

18 IN WITNESS WHEREOF, I have hereunto set my  
19 hand this 24th day of August, 2018.

20

21

22

23



24

*Susan S. Kruger*  
\_\_\_\_\_  
Susan S. Kruger

25

<p style="text-align: center;"><b>A</b></p> <p><b>able</b> 39:21</p> <p><b>accomplish</b> 38:2</p> <p><b>acting</b> 37:19</p> <p><b>actual</b> 36:17</p> <p><b>add</b> 7:7 25:20</p> <p><b>added</b> 34:1</p> <p><b>adding</b> 13:2</p> <p><b>additional</b> 30:12</p> <p><b>adds</b> 13:1 20:23</p> <p><b>adequate</b> 40:6 40:15</p> <p><b>adjourn</b> 47:1</p> <p><b>adjourned</b> 46:23</p> <p><b>adjustment</b> 3:24</p> <p><b>adjustments</b> 4:1</p> <p><b>adopt</b> 3:18 7:6 18:23</p> <p><b>afternoon</b> 3:9 12:9</p> <p><b>agenda</b> 42:3,15</p> <p><b>ago</b> 3:23 21:7 28:11 44:5</p> <p><b>agree</b> 16:2 40:18 43:23</p> <p><b>agreement</b> 16:10 37:11 39:4</p> <p><b>ahead</b> 3:18</p> <p><b>Aidy</b> 1:25</p> <p><b>albeit</b> 7:3</p> <p><b>Allegiance</b> 3:2,3</p> <p><b>allow</b> 29:22</p> <p><b>allowed</b> 15:4</p> <p><b>Almira</b> 1:21 2:21,22 3:4,6 4:10 5:20,25 6:4,6,14,17,20 6:22 7:2 8:18 8:23 9:13,14 9:20,22 10:4,7 10:10,18,25 11:5 12:4 14:10 16:13,16 16:19,24 17:5</p>	<p>17:13 25:20,23 26:7,12,16,19 26:24 27:5,17 27:23 28:13 31:4,7,13 32:5 32:7,13 33:3,6 34:10,16,20,24 35:5 37:2,14 38:6,13,18,25 39:10 40:3,11 40:14,21,24 41:8,20 42:1,5 42:7,10 43:20 44:6,11,16 46:1,6</p> <p><b>Almira's</b> 32:17</p> <p><b>Alonzo</b> 1:25</p> <p><b>amount</b> 7:6,7 14:3,12 18:9 27:7 45:16 46:14</p> <p><b>amounts</b> 13:25</p> <p><b>analysis</b> 29:1,3</p> <p><b>answer</b> 4:3 13:21 14:15 35:4 46:7</p> <p><b>answers</b> 3:8</p> <p><b>anticipate</b> 13:18</p> <p><b>anticipating</b> 35:20</p> <p><b>anybody</b> 4:2 30:24</p> <p><b>anymore</b> 21:10</p> <p><b>anytime</b> 19:6</p> <p><b>approve</b> 19:10</p> <p><b>approved</b> 38:5</p> <p><b>approximately</b> 13:19 29:18</p> <p><b>argument</b> 38:21</p> <p><b>arrived</b> 44:5</p> <p><b>asked</b> 15:5 18:7 27:14</p> <p><b>asking</b> 3:7 19:9</p> <p><b>asset</b> 44:1</p> <p><b>assist</b> 28:21 39:20</p>	<p><b>assistance</b> 9:4</p> <p><b>associated</b> 27:8</p> <p><b>assume</b> 31:12</p> <p><b>assumed</b> 42:19</p> <p><b>assumption</b> 30:17</p> <p><b>assumptions</b> 29:2</p> <p><b>attendees</b> 2:4</p> <p><b>ATTENDING</b> 1:17</p> <p><b>attention</b> 28:9</p> <p><b>attorney</b> 12:16</p> <p><b>attorneys'</b> 43:8</p> <p><b>August</b> 1:8 2:3 25:19 47:19</p> <p><b>authorized</b> 47:13</p> <p><b>automatically</b> 21:12,22</p> <hr/> <p style="text-align: center;"><b>B</b></p> <p><b>back</b> 3:18,23 5:24 6:1,15 7:18 11:17 15:4,7 16:20 16:20 17:3,9 17:19 18:3 20:17,21 23:10 26:8,14,17,22 31:5 32:2,20 33:14 34:17 35:14 37:21 38:7 39:16</p> <p><b>baked</b> 27:6</p> <p><b>Baker</b> 1:22</p> <p><b>banner</b> 43:12</p> <p><b>based</b> 8:2 14:2 20:6</p> <p><b>bases</b> 13:5</p> <p><b>basically</b> 11:2 12:12,14,25 20:14 32:1</p> <p><b>Bea</b> 15:15 18:3</p> <p><b>Bea's</b> 20:12</p> <p><b>Beach</b> 1:2,9,10</p>	<p>2:2,3 12:12 15:20,24 28:18 28:19 39:19 47:9</p> <p><b>beat</b> 23:17</p> <p><b>beginning</b> 2:4</p> <p><b>believe</b> 25:11 29:7 30:23,24 38:5</p> <p><b>benefit</b> 19:19 29:17</p> <p><b>benefits</b> 12:16 20:2</p> <p><b>Berth</b> 27:9</p> <p><b>berthing</b> 37:17 37:22,24</p> <p><b>best</b> 33:6 42:14</p> <p><b>better</b> 19:7</p> <p><b>Bicknell</b> 40:7 46:11</p> <p><b>bit</b> 11:13 24:9</p> <p><b>Blair</b> 1:20 2:18</p> <p><b>blame</b> 39:8</p> <p><b>Board</b> 1:1 3:13 6:2 11:1 27:12 28:24 29:9 38:4 43:3</p> <p><b>booked</b> 5:15</p> <p><b>bottom</b> 33:4</p> <p><b>breaking</b> 30:9 33:18</p> <p><b>breaks</b> 27:24</p> <p><b>bring</b> 7:18 17:6 18:3 28:19 31:5 35:12</p> <p><b>bringing</b> 3:18</p> <p><b>brought</b> 28:10 36:5</p> <p><b>Broward</b> 17:6</p> <p><b>bucks</b> 15:22</p> <p><b>budget</b> 1:3 2:1 3:10,18,24 30:10 34:19 35:9 40:5 41:4 41:11,15,18 42:11</p>	<p><b>budgeted</b> 8:24</p> <p><b>build</b> 28:21 29:12</p> <p><b>building</b> 30:24 31:1</p> <p><b>built</b> 8:20</p> <p><b>business</b> 1:24 28:3,22 30:19 33:22</p> <hr/> <p style="text-align: center;"><b>C</b></p> <p><b>C</b> 47:5,5</p> <p><b>Cafeteria</b> 12:25</p> <p><b>call</b> 2:8 38:15</p> <p><b>called</b> 26:20</p> <p><b>capacity</b> 28:23 30:18,20</p> <p><b>car</b> 38:20</p> <p><b>care</b> 17:12 44:1</p> <p><b>careful</b> 13:15</p> <p><b>cargo</b> 35:20</p> <p><b>Carl</b> 1:22 7:11 29:24</p> <p><b>carrier</b> 10:12</p> <p><b>case</b> 21:11</p> <p><b>catch</b> 11:18</p> <p><b>caveats</b> 12:19 18:10</p> <p><b>Celebration</b> 5:13</p> <p><b>certainly</b> 15:25</p> <p><b>certify</b> 47:12</p> <p><b>cetera</b> 43:4</p> <p><b>Chair</b> 1:18,19 2:7,9,11,12 3:1 3:4 4:8 6:14,18 6:21 9:4,14,21 9:24 10:1,2,5,8 10:11,19 11:8 11:17 12:7 15:11 16:8 17:14,15,24 18:22 19:2 21:6,17,20,25 22:2,10,13,17 22:22 23:12,18</p>
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<b>1st</b> 24:17,18</p> <hr/> <p style="text-align: center;"><b>2</b></p> <hr/> <p><b>2</b> 33:21 43:18  <b>2,000</b> 7:6,8 41:7                  41:12,12,22  <b>2,300,000</b> 27:24  <b>2,359,000</b> 4:7  <b>2.171</b> 3:25  <b>2.4</b> 34:22  <b>2.5</b> 29:16,16                  30:12  <b>20</b> 25:24  <b>20,000</b> 39:16                  40:1  <b>200,000</b> 36:3  <b>2018</b> 1:8 2:4                  4:13 5:3,13,13                  6:7,12,23                  47:19  <b>2019</b> 5:1,3 6:12                  6:23 28:15                  30:10 31:21                  33:1 39:9                  42:22</p>	<p><b>2020</b> 28:16                  30:11 31:21  <b>21,000</b> 25:25  <b>22</b> 29:18  <b>22,000</b> 25:25  <b>23</b> 11:22  <b>240,000</b> 34:25  <b>24th</b> 47:19  <b>268,000</b> 36:23  <b>28th</b> 24:23 25:4                  26:22</p> <hr/> <p style="text-align: center;"><b>3</b></p> <hr/> <p><b>3.2</b> 4:17  <b>3.59</b> 6:8  <b>3.7</b> 6:9,25  <b>3.785</b> 6:24  <b>3:02</b> 1:11 2:4  <b>3:50</b> 1:11 47:2  <b>30</b> 44:11  <b>30,000</b> 9:17                  44:15  <b>30th</b> 25:9,10,12                  25:13,17,19  <b>315</b> 5:20  <b>315,000</b> 5:15,17  <b>339,000</b> 5:6  <b>340</b> 5:21</p> <hr/> <p style="text-align: center;"><b>4</b></p> <hr/> <p><b>4,513</b> 7:10  <b>40</b> 9:17  <b>425</b> 29:25</p> <hr/> <p style="text-align: center;"><b>5</b></p> <hr/> <p><b>5,000</b> 32:1  <b>50</b> 13:7,8 20:13                  21:4  <b>53,000</b> 39:9</p> <hr/> <p style="text-align: center;"><b>6</b></p> <hr/> <p><b>60</b> 9:25 28:23  <b>60,000</b> 28:4  <b>600,000</b> 4:17                  29:15 30:11  <b>625,000</b> 27:25                  29:21 30:6</p>
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<b>63,000</b> 35:2				
<b>640,000</b> 29:8				
<b>65</b> 30:17,20				
31:15,17				
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<b>70</b> 31:16				
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<b>80</b> 44:10,18,18				
<b>80,000</b> 28:3				
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<b>85,000</b> 7:2				
<b>88,000</b> 7:17,19				
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<b>9.4</b> 4:21				
<b>900,000</b> 5:18				
<b>949</b> 7:15				
<b>949,000</b> 7:12				